SUSTAINABLE INFRASTRUCTURE OPERATIONAL MANAGEMENT STRATEGIES IN EDUCATIONAL BUILDINGS

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Abstract

This study focuses on advancing sustainability in schools and educational buildings through a holistic design, maintenance, and management approach. It examines the evolution of sustainability practices, integrating green building principles with economic, environmental, and social dimensions of sustainability. By analyzing the full lifecycle impact of educational buildings, the research emphasizes the interconnected roles of environmental stewardship, societal wellbeing, and economic efficiency in achieving sustainable management. Through interviews with key stakeholders in educational settings, the study identifies challenges and opportunities in promoting sustainability. It highlights the importance of fostering a culture of sustainability, crossdisciplinary collaboration, incorporating sustainability into curricula, and encouraging student participation in environmental initiatives. Additionally, it underscores the need for adaptable and durable infrastructure. The findings stress the critical role of collaboration between school leaders, students, and the wider community in driving sustainable change. The study offers practical recommendations for adopting forward-thinking policies, investing in sustainability, and embedding these principles into educational frameworks. It also explores how eco-friendly practices can be integrated into the daily operations of schools, advocating for creativity, teamwork, and broad engagement to overcome barriers such as limited participation and cultural differences. Ultimately, the research positions schools as leaders in sustainability, demonstrating how educational institutions can contribute to broader environmental goals, economic stability, and social equity by preparing students to be proactive global citizens capable of addressing environmental challenges. This study provides actionable insights for making educational environments greener, more resilient, and conducive to learning, with far-reaching implications for fostering a sustainable future.

Keywords: Educational Buildings, Energy Efficiency, Green Building Practices, Operational Management, Sustainable Infrastructure

Introduction

Sustainable infrastructure operational management in educational buildings involves strategies to enhance school facilities' environmental, economic, and social sustainability. This approach focuses on optimizing building operations to reduce energy consumption, implementing sustainable practices in facility management, and utilizing technology for efficient resource management. The goal is to create a learning environment conducive to education and minimize its ecological footprint, thereby setting a standard for sustainable practices in the educational sector. Research in this field emphasizes the importance of energy-efficient systems, effective maintenance, stakeholder involvement, and alignment with environmental policies to achieve these objectives (Santika et al., 2021). The background for a study on sustainable infrastructure operational management strategies in educational buildings would typically focus on the challenges and opportunities in managing educational facilities sustainably.

This research explored the optimization of operations in an educational building designed with five elements of sustainability. The organization chosen for this study is in Chennai, India, in a hot and humid climate with unexpected rains. The five main elements emphasized are:

- Energy (carbon footprint and reduction of energy consumption),
- Water (storage and consumption),
- Air (quality and improved flow),
- The use of non-toxic and eco-friendly building materials, and
- Finally, there is the segregation and recycling of waste products.

The rationale for studying sustainable infrastructure operational management in educational buildings stems from the growing awareness of educational facilities' environmental impact and the pressing need for sustainable practices. Schools are significant consumers of energy and resources, so there is a critical need to reduce their ecological footprint while maintaining conducive learning environments. Eco-friendly infrastructure and system management are key to reducing the damage done and saving the planet for future generations. It is essential to have a national policy to reshape and rebuild into a more sustainable habitat. A policy that insists on regulating ecosystems and protecting the environment. Students' efficiency in maintaining the building and enabling daily sustainable operations is among the anticipated outcomes.

Research Objectives

- 1. To understand the seriousness of the negative impact on the environment
- 2. To identify the elements causing danger to the buildings
- 3. Grease the wheels to make the buildings breathable and maintain healthy buildings.
- 4. To develop a framework for the operations about maintaining sustainable features.
- 5. To facilitate operations of sustainability as part of the curriculum in the education system
- 6. To focus on intergenerational equity, which aims to secure the liveability of future generations by protecting the environment.
- 7. Expand the framework by making the students the core of operating and maintaining the building's health.

Research Questions

RQ1: What are the key factors contributing to the negative environmental impact, and how serious are these impacts regarding their long-term sustainability?

RQ2: Which elements pose a danger to building integrity and safety, and through what mechanisms do these elements exert their influence?

RQ3: What strategies or innovations can be implemented to enhance the breathability and healthiness of buildings, and how effective are these strategies in real-world applications?

RQ4: How can a framework for maintaining building sustainability features be developed, and what key components should this framework include to ensure its effectiveness and adaptability?

RQ5: How can sustainability operations be effectively integrated into the educational curriculum, and how does this integration impact students' understanding and commitment to sustainability practices?

RQ6: How can intergenerational equity be promoted to ensure the livability of future generations, and what role does environmental protection play in this context?

RQ7: How can the framework for maintaining building health be expanded to involve students as core participants, and what benefits or challenges arise from student involvement in these operations?

Literature Review

This literature review explores sustainable infrastructure in education, focusing on environmentally responsible practices, operational management strategies, energy efficiency, green building practices, and resource conservation in educational institutions.

Green management (GM) and sustainable development frameworks emphasize the concept of sustainability in education. Paevere and Brown highlight the role of GM in enhancing health, comfort, and productivity in educational institutions. A study in India (N. N., 2023) used factor analysis and T-tests to establish a positive correlation between sustainability practices and improved facility performance. Sandanayake et al. (2003) underscore the growing interest in sustainability education among infrastructure professionals but identify financial, resource, and motivational barriers. McWhirter and Shealy (2018) introduce a case-based module for sustainable engineering education, demonstrating its effectiveness in improving student learning outcomes.

Operational management strategies focus on sustainability integration in higher education institutions (HEIs). Roos and Guenther (2020) propose a systematic sustainability management model for HEIs, while Figueiró and Raufflet (2015) identify inconsistencies in sustainability education curricula and call for more structured teaching methodologies. Leal Filho et al. (2019) examine sustainable procurement in HEIs, identifying barriers such as financial constraints and lack of institutional commitment. Speedier and Mulville (2022) explore how architectural design in educational buildings can actively promote sustainability awareness.

Energy efficiency in educational buildings is widely discussed, with studies categorizing best practices, technological advancements, and occupant behavior influences (Hafez et al., 2023). Kim, Sunitiyoso, and Medal (2019) analyze decision-making processes in HEIs regarding energy efficiency, while Franco et al. (2021) emphasize the need for balancing cost-effective energy measures with environmental sustainability. Research on sustainable retrofitting (William et al., 2021) highlights the impact of passive cooling strategies in enhancing thermal comfort.

Green building practices focus on curriculum integration and public awareness. Cole (2019) introduces a framework for incorporating green building education into STEM curricula. Huang et al. (2015) assess the effectiveness of green building strategies in improving student learning performance in naturally ventilated schools. Olubunmi, Xia, and Skitmore (2016) provide a comprehensive review of green building incentives, while Ofori-Boadu et al. (2012) examine LEED project management strategies.

Resource conservation in educational institutions is analyzed through sustainability assessment frameworks. Gobinath, Rajeshkumar, and Mahendran (2010) discuss the application of Ecomapping for resource optimization in universities, while Alshuwaikhat and Abubakar (2008) propose an integrated model for campus sustainability. Dahle and Neumayer (2001) highlight financial and institutional barriers to campus greening, emphasizing the need for stronger environmental policies.

The research gap highlights the need for further studies on integrating renewable energy sources into educational buildings, the impact of sustainability initiatives on student and staff behavior, cost-benefit analyses of sustainable infrastructure strategies, the effectiveness of regulatory frameworks, and climate resilience in educational institutions.

Research Methodology

This study adopts a qualitative methodological approach to explore sustainable infrastructure in educational buildings, emphasizing a broader perspective on design change beyond mere observation and analysis. The research is grounded in interpretivism and is suitable for understanding individuals' subjective experiences, attitudes, and beliefs regarding managing and using educational buildings. The target population consists of institutions from the educational sector, including schools, colleges, and universities, particularly those that have implemented or are in the process of adopting sustainable infrastructure practices. The sample size includes 40 participants, comprising an architecture batch divided into five groups, each with eight students and two guiding tutors, ensuring a balanced representation with 10 participants per group. A stratified random sampling technique is applied to ensure demographic representation, and the sample size is determined through power analysis to achieve statistical significance.

Data Analysis and Interpretation

Qualitative data undergoes thematic analysis to identify key patterns in sustainable operational management practices in educational buildings. This study explores challenges, opportunities, strategies, and stakeholder roles in promoting sustainability, providing insights into effective implementation and management.

Analysis of Research Objective # 1: To understand the seriousness of the negative impact done to the environment.

IQ1. Can you describe your understanding of the negative environmental impacts associated with infrastructure operations in educational buildings?			
Theme 1: Energy Consumption and Emissions			
Code 1: Energy-intensive systems			
Code 2: Carbon footprint			
Code 3: Lack of efficiency measures			
Theme 2: Resource Depletion and Waste Generation			
Code 1: Water usage and wastewater			
Code 2: Waste production			
Code 3: Resource extraction			
Theme 3: Indoor Environmental Quality			
Code 1: Poor ventilation			
Code 2: Indoor pollutants			
Code 3: Insufficient natural light			
Theme 4: Land Use and Ecological Impact			
Code 1: Habitat destruction			
Code 2: Urban sprawl			
Code 3: Ecological footprint			
Theme 5: Infrastructure Lifecycle Management			
Code 1: Inefficient design and construction			
Code 2: Lack of maintenance			
Code 3: Limited lifecycle considerations:			

Fig 1: Thematic Diagram RO1

Discussion on RO1

Overall, the qualitative analysis thoroughly understood the negative environmental impacts of infrastructure operations in educational buildings. This includes energy consumption and emissions, resource depletion and waste generation, indoor environmental quality, land use, ecological effects, and infrastructure lifecycle management. These findings highlight the urgent need for sustainable operational management strategies to reduce environmental harm and enhance educational buildings' long-term health, resilience, and sustainability.

Analysis of Research Objective #2: To identify the elements causing danger to the buildings.

IQ2: In your experience, what are the key elements or factors that pose threats to the sustainability and longevity of educational buildings?				
Theme 1: Infrastructure Degradation				
Code 1: Aging infrastructure				
Code 2: Poor construction quality				
Code 3: Lack of resilience				
Theme 2: Environmental Impact				
Code 1: Energy inefficiency				
Code 2: Resource depletion				
Code 3: Waste generation				
Theme 3: Financial Constraints				
Code 1: Budget limitations				
Code 2: Cost of sustainability measures				
Code 3: Funding gaps				
Theme 4: Regulatory Compliance				
Code 1: Building codes and standards				
Code 2: Permitting processes				
Code 3: Evolving regulations				
Theme 5: Stakeholder Engagement				
Code 1: Lack of stakeholder buy-in				
Code 2: Limited awareness and education				
Code 3: Resistance to change				
Fig 2: Thematic Diagram RO2				

Discussion on RO2

Overall, the qualitative analysis revealed a multifaceted understanding of the key elements and factors threatening educational buildings' sustainability and longevity, encompassing infrastructure degradation, environmental impact, financial constraints, regulatory compliance, and stakeholder engagement. These findings underscore the complex challenges facing educational institutions in their efforts to promote sustainable infrastructure management and ensure the long-term viability of educational buildings.

RO3: Grease the wheel to make the buildings breathable and attain healthy buildings.

•	a perceive the concept of "breathable buildings" promoting a healthy indoor environment within educational facilities?
Theme 1: Indoor	Air Quality
	Code 1: Ventilation systems
	Code 2: Natural ventilation
	Code 3: Filtration and purification
Theme 2: Therm	al Comfort
	Code 1: Temperature control
	Code 2: Humidity regulation
	Code 3: Thermal insulation
Theme 3: Dayligh	nting and Natural Light
	Code 1: Daylighting design
	Code 2: Health and well-being
	Code 3: Energy efficiency
Theme 4: Acoust	ic Comfort
	Code 1: Noise control
	Code 2: Speech intelligibility
	Code 3: Health effects

Fig 3: Thematic Diagram RO3

Discussion on RO3

Overall, the qualitative analysis revealed a nuanced understanding of the concept of "breathable buildings" and their role in promoting a healthy indoor environment within educational facilities. It encompassed considerations related to indoor air quality, thermal comfort, daylighting and natural light, and acoustic comfort. These findings underscore the importance of holistic design and operational strategies in creating optimal indoor environments that support building occupants' health, well-being, and productivity.

RO4: To develop a framework for the operations to maintain the sustainable features.

IQ4. Could you share your insights on the existing frameworks or strategies used in operational management to maintain sustainable features within	IQ 5. How do you envision the collaboration between different departments or disciplines within educational institutions to promote sustainable operational management
Theme 1: Energy Management	Theme 1: Interdisciplinary Collaboration
Code 1: Energy monitoring and tracking	Code 1: Cross-disciplinary initiatives
Code 2: Energy-efficient technologies	Code 2: Integration of expertise
Code 3: Renewable energy integration	Code 3: Collaborative research projects
Theme 2: Water Management	Theme 2: Shared Resources and Infrastructure
Code 1: Water conservation measures	Code 1: Shared facilities and resources
Code 2: Leak detection and repair	Code 2: Centralized sustainability hubs
Code 3: Water quality management	Code 3: Collaborative spaces and labs
Theme 3: Waste Reduction and Recycling	Theme 3: Curriculum Integration and Interdisciplinary Learning
Code 1: Waste auditing and characterization	Code 1: Interdisciplinary courses and programs
Code 2: Source reduction initiatives	Code 2: Team-based learning approaches
Code 3: Recycling and composting programs	Code 3: Experiential learning opportunities
Theme 4: Indoor Environmental Quality Management	Theme 4: Institutional Policies and Support
Code 1: Indoor air quality monitoring	Code 1: Institutional support
Code 2: Ventilation optimization	Code 2: Incentives and rewards
Code 3: Green cleaning practices	Code 3: Funding opportunities
Theme 5: Sustainable Procurement and Operations	Theme 5: Stakeholder Engagement and Communication
Code 1: Sustainable procurement policies	Code 1: Stakeholder involvement
Code 2: Building maintenance and optimization	Code 2: Transparent communication
Code 3: Occupant engagement and education	Code 3: Feedback mechanisms

Fig 4: Thematic Diagram RO4

Discussion on RO4

Overall, the qualitative analysis revealed a range of opportunities for collaboration between different departments or disciplines within educational institutions to promote sustainable operational management practices. These include interdisciplinary collaboration, shared resources and infrastructure, curriculum integration and interdisciplinary learning, institutional policies and support, and stakeholder engagement and communication. These findings underscore the importance of breaking down silos, fostering a culture of collaboration, and leveraging diverse expertise to advance sustainability goals and create positive change within educational institutions.

RO5: To facilitate sustainability operations as part of the curriculum in the education system.

IQ 6. From yo	our perspective, what are the challenges and
opportunities i	n integrating sustainability operations into the
curr	iculum of educational institutions?
Theme 1: Curricu	ulum Integration Challenges
	Code 1: Limited resources
	Code 2: Curriculum constraints
	Code 3: Faculty resistance:
Theme 2: Lack of	Institutional Support
	Code 1: Administrative buy-in
	Code 2: Institutional culture
	Code 3: Resource allocation
Theme 3: Faculty	y Development Needs
Code 1:	Training and professional development
Сос	de 2: Interdisciplinary collaboration
Сс	de 3: Curriculum redesign support
Theme 4: Studer	nt Engagement and Empowerment
Со	de 1: Student interest and demand
	Code 2: Student-led initiatives
Code	3: Experiential learning opportunities
Theme 5: Extern	al Stakeholder Collaboration
	Code 1: Industry partnerships
	Code 2: Alumni engagement
Cod	e 3: Stakeholder feedback and input
Fig 5:	Thematic Diagram RO5

Discussion on RO5

Overall, the qualitative analysis revealed a range of challenges and opportunities in integrating sustainability operations into educational institutions' curricula, including curriculum integration challenges, lack of institutional support, faculty development needs, student engagement and empowerment, and external stakeholder collaboration. These findings underscore the importance of addressing barriers, building capacity, fostering collaboration, and empowering stakeholders to advance sustainability education and operational practices within educational institutions.

RO 6. To focus on intergenerational equity, which aims to secure the liveability of future generations by protecting the environment.

IQ 7. How do you view the importance of intergenerational equity in the context of sustainable infrastructure management within educational	IQ 8. In your opinion, what strategies or approaches can be effective in ensuring the long-term viability and resilience of educational buildings in the face
Theme 1: Long-Term Environmental Impact	Theme 1: Sustainable Design and Construction
Code 1: Legacy of sustainability	Code 1: Green building certification
Code 2: Environmental stewardship	Code 2: Passive design strategies
Code 3: Sustainable development goals	Code 3: Resilient materials and technologies
Theme 2: Social and Economic Justice	Theme 2: Adaptive Management and Maintenance
Code 1: Equity in access and opportunity	Code 1: Lifecycle assessments
Code 2: Fair distribution of benefits and burdens	Code 2: Proactive maintenance practices
Code 3: Cost-effectiveness and affordability	Code 3: Building resilience planning
Theme 3: Educational and Cultural Legacy	Theme 3: Energy and Resource Efficiency
Code 1: Learning from the past	Code 1: Energy conservation measures
Code 2: Education for sustainability	Code 2: Water conservation strategies
Code 3: Cultural heritage preservation	Code 3: Waste reduction and recycling
Theme 4: Intergenerational Dialogue and Collaboration	Theme 4: Community Engagement and Education
Code 1: Engagement and participation	Code 1: Stakeholder involvement
Code 2: Youth empowerment	Code 2: Environmental education programs
Code 3: Intergenerational partnerships	Code 3: Community partnerships

Fig 6: Thematic Diagram RO6

Discussion on RO6

Overall, the qualitative analysis revealed a range of strategies and approaches that can effectively ensure educational buildings' long-term viability and resilience in the face of environmental challenges. These include sustainable design and construction, adaptive management and maintenance, energy and resource efficiency, and community engagement and education. These findings underscore the importance of holistic and integrated approaches to sustainability that consider environmental, economic, social, and educational dimensions in promoting resilience and longevity in educational buildings.

RO 7. To expand the framework in bringing the students as the core in operating and maintaining the building's health.

IQ 9. Can you discuss any initiatives or practices aimed at engaging students as active participants in the operation and maintenance of sustainable features within	IQ 10. What role do you believe stakeholders, including students, faculty, administration, and community members, should play in fostering sustainable
Theme 1: Student-Led Sustainability Committees and Organizations	Theme 1: Collaboration and Partnership
Code 1: Sustainability clubs and organizations	Code 1: Multi-stakeholder collaboration
Code 2: Student government involvement	Code 2: Cross-functional teamwork
Code 3: Campus-wide initiatives	Code 3: External partnerships
Theme 2: Experiential Learning Opportunities	Theme 2: Leadership and Governance
Code 1: Service-learning projects	Code 1: Administrative leadership
Code 2: Internships and apprenticeships	Code 2: Faculty engagement
Code 3: Research opportunities	Code 3: Student empowerment
Theme 3: Green Building Competitions and Challenges	Theme 3: Education and Awareness
Code 1: Green building competitions	Code 1: Curriculum integration
Code 2: Energy and water conservation challenges	Code 2: Awareness campaigns
Code 3: Sustainable infrastructure projects	Code 3: Community engagement
Theme 4: Curriculum Integration and Education	Theme 4: Capacity Building and Training
Code 1: Sustainability education	Code 1: Professional development
Code 2: Guest lectures and workshops	Code 2: Student training and empowerment
Code 3: Peer-to-peer education	Code 3: Skill-building initiatives
	Theme 5: Stakeholder Engagement and Communication
	Code 1: Transparent communication
	Code 2: Participatory decision-making
	Code 3: Feedback mechanisms

Fig 7: Thematic Diagram RO7

Discussion on RO7

Overall, the qualitative analysis revealed a range of roles and responsibilities for stakeholders, including students, faculty, administration, and community members, in fostering sustainable infrastructure management in educational settings. These include collaboration and partnership, leadership and governance, education and awareness, capacity building and training, and stakeholder engagement and communication. These findings underscore the importance of a holistic and inclusive approach to sustainability that engages all stakeholders in collective efforts to build resilient, equitable, and sustainable educational environments.

Implications

1. Policy and Leadership Implications: This can consist of using green building guidelines, encouraging renewable energy use, and ensuring sustainability, which is a vital part of how educational institutions are run.

2. Educational Curriculum Implications: Students must learn from books, real-life projects, and activities that make them informed and responsible about environmental issues.

3. Environmental Impact Reduction: These buildings can help fight climate change and encourage environmental care by improving energy use, reducing waste, and using renewable energy.

4. Cost Savings: Adopting sustainable practices, such as energy-saving lights and water-efficient fixtures, can result in long-term cost savings.

5. Interdisciplinary Collaboration: By bringing together teachers, students, and staff from various areas, educational institutions can use everyone's skills and knowledge for environmental projects and research

6. Long-Term Resilience: Sustainable buildings are designed to withstand environmental changes and disasters better, helping schools and universities continue to run smoothly even when faced with challenges from climate change.

7. Regulatory Compliance and Incentives: As more governments set more rigid environmental rules and give rewards for green practices, schools and universities can meet these rules and get benefits by using sustainable management strategies for their buildings

8. Resilience and Adaptation: The necessity for planning for resilience against environmental threats emerges as a critical insight.

Recommendations

1. Develop and Implement Sustainability Policies: These should include improving energy use efficiency, adopting renewable energy sources, conserving water, minimizing waste, and ensuring sustainable procurement practices.

2. Integrate Sustainability into Curricula: This could include developing specific sustainability courses and incorporating sustainability topics into existing courses to foster a deeper understanding of environmental issues among students.

3. Promote Interdisciplinary Collaboration: Encouraging cross-disciplinary research and projects on sustainability can leverage diverse expertise and perspectives, leading to more innovative solutions.

4. Conduct Regular Sustainability Assessments: Institutions should conduct regular assessments of their sustainability practices to monitor progress, identify improvement areas, and measure the impact of their initiatives.

5. Foster a Culture of Sustainability: This can be achieved through awareness campaigns, sustainability events, and recognizing the sustainability efforts of individuals and groups within the institution.

6. Advance Sustainability Research and Innovation: Institutions should encourage and fund research projects in educational settings.

7. Invest in Sustainable Infrastructure and Technologies: This includes investing in energyefficient buildings, renewable energy systems, water-saving fixtures, and sustainable transportation options.

8. Foster Student and Community Engagement in Green Initiatives: Simultaneously, forging stronger connections with local communities, businesses, NGOs, and government bodies can amplify the effectiveness of these initiatives, bringing in extra resources, knowledge, and backing.

Limitations of the Study

1. **Limited Stakeholder Perspectives**: The study may overlook input from community members, parents, and external sustainability experts not directly involved in educational institutions.

2. **Financial Complexity**: While thematic analysis identifies key patterns, it may not fully capture budgeting challenges and cost-benefit aspects, requiring further **quantitative research**.

3. **Time-Sensitive Findings**: The study represents a **snapshot in time**, potentially missing future technological advancements, policy changes, and evolving sustainability perceptions.

4. Lack of Quantitative Data: The research relies on qualitative insights, missing measurable impacts such as energy savings, carbon reduction, and other quantifiable sustainability outcomes.
5. Long-Term Impact: The study does not assess the long-term efficacy of sustainability initiatives, requiring longitudinal research to track their environmental, economic, and social

outcomes.

6. Challenges in Technology Adoption: Barriers to sustainability innovations, such as high costs, lack of awareness, and resistance to change, need deeper investigation.

Recommendations for Future Research

1. Measuring Sustainability Outcomes: Incorporate quantitative analysis to assess sustainability impacts on energy use, carbon emissions, water consumption, and financial savings, complementing qualitative insights.

2. Tracking Long-Term Sustainability: Conduct longitudinal studies to evaluate the durability of infrastructure improvements, continued stakeholder engagement, and the lasting educational benefits of sustainability integration.

3. **Exploring Sustainable Technology Use**: Investigate the challenges and drivers of adopting advanced sustainable technologies, including the role of AI in energy efficiency and resource management.

4. **Impact on Student Learning:** Assess how embedding sustainability in curricula influences student engagement, learning outcomes, and long-term commitment to environmental responsibility.

5. **Policy and Regulatory Impact:** Examine how government policies, financial incentives, and legal frameworks shape the adoption of sustainable practices in educational institutions.

6. Leadership in Sustainability: Explore how leadership styles and governance models influence the successful implementation of sustainability initiatives in educational settings.

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